



# MELTON PARISH COUNCIL

MPC(20)53.05

## ANNUAL REVIEW OF RISK MANAGEMENT ARRANGEMENTS

### Background

Since the financial year 2018/19 the annual turnover of Melton Parish Council has exceeded £200k. As a consequence, the Council automatically meets the requirements for an intermediate level audit review. For 2018/19, as part of that, the Council was required to provide the relevant minutes and agenda papers from the meeting at which the annual review of risk management arrangements during 2018/19 was discussed. Whilst that is not a specific requirement for the year 2019/20, there is an expectation that the Council maintains an annual review of risk management arrangements, as implied by Assertion 5 of the Annual Governance Statement, which Councillors have considered earlier in this agenda (at Item (20)52.03). The annual review is expected to be an overview, demonstrating a culture of positive risk management across the Council, rather than evidence of individual risk assessments in place.

### Report

Assertion 5 in the Annual Governance Statement states that: **“We carried out an assessment of the risks facing this smaller authority and took appropriate steps to manage those risks, including the introduction of internal controls and / or external insurance cover where required.”**

The Practitioners' Guide (*Governance and Accountability for Smaller Authorities in England*) - updated March 2020, states that in order to warrant a positive response to that assertion, the authority needs to have the following arrangements in place:

1. Risks associated with actions and decisions the Council has taken during the year that could have financial or reputational consequences need to be identified, assessed and recorded.
2. Having identified, assessed and recorded risks, there need to be appropriate measures in place to mitigate and manage risk, which might include the introduction of internal controls and / or appropriate use of insurance cover.

It is accepted in a larger Council, that risk management may be primarily delegated to a Committee, in which case the minutes of that Committee should be available to Full Council, which in turn should have the latest summary of risk management arrangements as an Agenda paper to support the Annual Governance Statement response. Where such evidence is available, the auditor will accept a “Yes” response.

Within Melton Parish Council, responsibility for managing risk normally lies with Finance, Employment and Risk Management (FERM) Committee. All specific risks identified are recorded, assessed as High, Medium or Low risks; and actions for management / mitigation of those risks are identified and monitored on a regular basis until either they no longer exist, or the level of risk is reduced to a residual and manageable level. Emerging or potential risks are flagged up for monitoring as well. Reports on risk are provided both to FERM Committee *and* to Full Council, with the result that risk issues are always put before Members on a *monthly* rather than *annual* basis as required by the Practitioner’s Guide. Minutes of FERM Committee are always made available to Full Council and published on the Council’s website.

The Practitioners’ Guide treats as identifiable risks many issues which it identifies as insurable, and in practice Melton addresses these separately by reviewing insurance cover and ensuring that it is up to date.

Full Council (as well as FERM Committee) considers insurance issues at least annually when the premium falls due, and additionally on major changes to income / assets such as the acquisition of additional land and property and / or increases in income due to e.g. Community Infrastructure Levy (CIL) income.

Exposure to risk in relation to:

- Financial loss (in particular fraud / theft / fidelity guarantee matters)
- Damage to property via fire etc.
- Legal risks (in particular public liability)
- Reputational risks
- Loss of key staff

is addressed via having adequate comprehensive insurance in place, and, in relation to financial systems, an up to date set of financial regulations which are legally compliant and fit for the needs of the organisation, and its ways of working – which are continuously evolving – both with embracing new technology (e.g. internet banking) and doing new and additional activities (e.g. being a commercial landlord). Full Council reviews its Financial Regulations and Standing Orders at least annually and also receives an annual report setting out the Council’s Internal Control Policy.

### **The Current position**

Elsewhere on the Agenda for this meeting is to be found the updated Risk Register for July 2020. All the high and medium level risks identified have active strategies for mitigation / resolution, or where the risk is anticipated or contingent, the Register provides a focus for regular monitoring. Emerging key risks towards the end of 2019/20, and which will now provide the main source of risk into 2020/21 (and probably beyond), all relate to the impact of Covid-19. As the country emerges from lockdown

and into a new “normal” state, the Council will need to risk assess all aspects of its activities to ensure as far as possible, both the health and safety of Councillors and staff, and users of its facilities, as well as remaining fully compliant with changing Government requirements and guidelines. The pandemic and Brexit at the end of 2020 may well have an economic impact on the Council as well, and that is also being kept in view.

### **Recommendations**

Melton Parish Council already adopts a comprehensive approach in relation to risk management. There is no reason to change these arrangements which have not attracted any negative comment from auditors. It is considered that Councillors are able to assert with complete honesty that:

- The Council both assesses all risks facing the Authority and takes appropriate steps to manage them, via a combination of management arrangements, internal controls and insurance
- It has in place appropriate robust mechanisms to identify new and potential risks
- It has a business strategy which aims to optimise and protect income and provide the most cost effective and efficient services to serve and protect its community via a combination of service contracts and direct labour.

**Full Council is recommended to comment on this report, and either confirm the current approach to risk management, or with any additional steps added to strengthen further the arrangements already in place.**

William Grosvenor

Clerk and Executive Officer to the Council

14 July 2020